

# TRI-LAKES MONUMENT FIRE PROTECTION DISTRICT

---



---

2022 ANNUAL BUDGET

# TRI-LAKES MONUMENT

## FIRE PROTECTION DISTRICT

### 2022 BUDGET SUMMARY

Account #	Actual 2020	Budget 2021	Projected 2021	Budget 2022
<b>REVENUE</b>				
Total 410000 · REVENUE - TAX RECEIPTS	10,090,191	10,147,897	10,147,897	11,744,091
Total 420000 · REVENUE - OPERATING REVENUE	1,213,542	1,134,000	1,139,248	1,059,600
Total 440000 · REVENUE - INTEREST	22,417	20,000	20,000	20,000
Total 490000 · REVENUE - MISCELLANEOUS	203,693	137,500	246,500	137,500
<b>TOTAL REVENUE</b>	<b>11,529,843</b>	<b>11,439,397</b>	<b>11,553,645</b>	<b>12,961,191</b>
<b>EXPENSES</b>				
<b>Expenses - Operations</b>				
Total 510000 · ADMINISTRATION EXPENSES	595,725	591,731	584,981	717,802
Total 520000 · BUILDINGS EXPENSE	116,734	139,364	124,364	123,500
Total 530000 · COMMUNICATIONS EXPENSE	128,361	234,700	175,800	412,265
Total 540000 · FIRE PREVENTION	1,471	12,000	12,000	12,000
Total 550000 · VEHICLES EXPENSE	144,474	179,750	167,700	196,850
Total 560000 · OPERATIONAL EQUIPMENT EXP	175,650	261,500	261,500	331,624
Total 570000 · WAGES	5,548,142	5,745,948	5,745,948	6,210,967
Total 580000 · BENEFITS	1,223,762	1,483,450	1,483,450	1,680,839
Total 610000 · TRAINING & EDUCATION EXPENSE	74,784	121,975	114,775	217,150
Total 620000 · UTILITIES EXPENSE	45,512	49,300	51,250	56,500
Total 630000 · FINANCE - DEBT SERVICE	160,224	291,202	142,171	144,631
<b>Total Expenses - Operations</b>	<b>8,214,840</b>	<b>9,110,920</b>	<b>8,863,939</b>	<b>10,104,128</b>
<b>Expenses - Capital</b>				
Total 900100 · Buildings Capital Outlay	2,127	1,918,000	1,918,000	1,145,000
Total 900300 · Vehicle Capital Outlay	59,782	390,000	381,031	687,167
Total 900600 · Equipment Capital Outlay	44,131	405,000	392,391	251,344
Total 900700 * Future Fire Sta Capital Outlay	0	0	0	0
<b>Total Expenses - Capital</b>	<b>106,040</b>	<b>2,713,000</b>	<b>2,691,422</b>	<b>2,083,511</b>
<b>TOTAL EXPENSES</b>	<b>8,320,880</b>	<b>11,823,920</b>	<b>11,555,361</b>	<b>12,187,639</b>
<b>Expenses - Other</b>				
Capital Reserve Expense	0	0	0	200,000
Fleet Capital Expense	0	0	0	425,000
<b>Total Expenses - Other</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>625,000</b>
<b>TOTAL EXPENSES</b>	<b>8,320,880</b>	<b>11,823,920</b>	<b>11,555,361</b>	<b>12,812,639</b>
<b>EXPENSES/REVENUE DIFFERENCE</b>	<b>3,208,963</b>	<b>(384,523)</b>	<b>(1,716)</b>	<b>148,552</b>

# TRI-LAKES MONUMENT FIRE PROTECTION DISTRICT

## 2022 BUDGET DETAIL

	Audited 2020	Budget 2021	Projected 2021	Budget 2022
<b>REVENUE</b>				
<b>Operating Revenue</b>				
<b>410000 - REVENUE - TAX RECEIPTS</b>				
<b>410100 - Revenue-Property Taxes</b>				
410102 - Property Taxes	9,091,822	9,240,997	9,240,997	10,812,291
410109 - Tax Refund Sta2 Septic	(514)	(600)	(600)	(700)
<b>Total 410100 - Revenue-Property Taxes</b>	9,091,308	9,240,397	9,240,397	10,811,591
410200 - Revenue - Specific Ownership Tx	991,320	900,000	900,000	925,000
410300 - Revenue - Other Tax Revenue	3,781	0	0	0
410400 - Assessment Fees (Palmer Lake)	3,781	7,500	7,500	7,500
<b>Total 410000 - REVENUE - TAX RECEIPTS</b>	10,090,191	10,147,897	10,147,897	11,744,091
<b>420000 - REVENUE - GENERAL REVENUES</b>				
420100 - Ambulance Revenue	787,861	825,000	800,000	800,000
420105 - EMS Supplement	296,561	275,000	225,248	225,000
420300 - Ambulance Rev Refunds	(14,268)	(20,000)	(20,000)	(20,000)
420700 - Inspection/PlanReview/Fire Prev	2,000	4,000	4,000	4,000
420900 - Community Services CPR	0	0	0	600
421100 - Contractual Adjustments	0	0	0	0
421500 - Revenue - Wildland Deployment	141,388	50,000	130,000	50,000
<b>Total 420000 - REVENUE - GENERAL REVENUES</b>	1,213,542	1,134,000	1,139,248	1,059,600
<b>Total 440000 - REVENUE - INTEREST</b>	22,417	20,000	20,000	20,000
<b>Total Operating Revenue</b>	11,326,150	11,301,897	11,307,145	12,823,691
<b>490000 - MISCELLANEOUS INCOME</b>				
490100 - Revenue - Donations	1,300	0	0	0
490300 - Revenue - Grants	3,404	0	0	0
490700 - Revenue - Impact Fees	157,731	125,000	234,000	125,000
490900 - Revenue - Insurance Recoveries	14,754	0	0	0
499900 - Revenue - Misc Revenue	26,504	12,500	12,500	12,500
<b>Total 490000 - MISCELLANEOUS INCOME</b>	203,693	137,500	246,500	137,500
<b>TOTAL REVENUE</b>	<b>11,529,843</b>	<b>11,439,397</b>	<b>11,553,645</b>	<b>12,961,191</b>

# TRI-LAKES MONUMENT FIRE PROTECTION DISTRICT

## 2022 BUDGET DETAIL

	Audited 2020	Budget 2021	Projected 2021	Budget 2022
<b>OPERATING EXPENSES</b>				
<b>510000 · ADMINISTRATION EXPENSES</b>				
510100 · Accounting	44,899	45,000	45,000	50,000
510300 · Auditing Expenses	9,681	9,775	9,775	12,000
510500 · Ambulance Collection Fee Exp	53,733	56,350	54,600	56,000
510700 · Bank Charges & Credit Card Fees	38	300	300	200
510900 · Penalties Fees	200	200	200	200
511100 · Cty Treasurer's Fees @ 1.5% Exp	136,609	138,606	138,606	162,202
511300 · Books, Subscriptions & Dues	6,091	8,000	8,000	8,000
511500 · Consultants Expense	0	0	0	45,000
511700 · Postage & Shipping Exp	1,345	3,000	3,000	3,000
511900 · Cobra	900	900	900	900
512100 · Legal Fees Expense	25,848	18,000	18,000	18,000
512300 · General Liability Insurance Exp	46,364	55,000	55,000	73,500
512500 · Workman's Comp Exp	157,995	170,000	170,000	170,000
512700 · Admin Maintenance Contracts	7,244	8,000	8,000	8,000
512900 · Office Supplies Expense	5,168	6,000	6,000	6,000
513100 · Office Equipment/Furniture	5,034	5,000	5,000	7,000
513300 · Medical Exams / Services	23,503	30,600	30,600	31,200
513500 · New Hire Exams	35	0	0	1,500
513700 · Promotional Processes	568	15,000	8,000	8,000
513900 · Recruiting/Hiring	32,320	2,500	2,500	3,000
514100 · Morale & Welfare Expense	6,077	10,000	12,000	15,000
514200 · Honor Guard				8,100
514300 · Public Relations	1,129	5,000	5,000	5,000
514500 · Election	61	0	0	17,000
514600 · Election Materials	380	0	0	0
519100 · Special Incident	19,369	0	0	5,000
519900 · General Expense	11,135	4,500	4,500	4,000
519999 · Unassigned Credit Card Charge	284	0	0	0
<b>Total 510000 · ADMINISTRATION EXPENSES</b>	<b>595,725</b>	<b>591,731</b>	<b>584,981</b>	<b>717,802</b>
<b>520000 · BUILDINGS EXPENSE</b>				
520100 · Repairs & Maint	48,826	80,000	67,000	80,000
520300 · Supplies Expense	14,014	15,000	9,000	15,000
520400 · Admin Bldg Lease	40,461	19,364	19,364	0
520500 · Admin Lease CAMS	13,432	25,000	25,000	24,500
520600 · Admin Bldg Utilities			4,000	4,000
<b>Total 520000 · BUILDINGS EXPENSE</b>	<b>116,734</b>	<b>139,364</b>	<b>124,364</b>	<b>123,500</b>

# TRI-LAKES MONUMENT FIRE PROTECTION DISTRICT

## 2022 BUDGET DETAIL

	Audited 2020	Budget 2021	Projected 2021	Budget 2022
<b>530000 · COMMUNICATIONS EXPENSE</b>				
530100 · Telephone	7,126	8,500	8,500	8,500
530300 · Cable	1,479	2,500	2,000	2,500
530500 · Cellular	17,426	18,000	18,000	19,000
530700 · Pagers	1,727	2,200	1,800	2,000
530900 · Internet	11,451	17,000	14,000	17,000
531100 · Information Technology	38,317	45,000	39,000	50,000
531300 · IT Subscriptions (Contracts)	33,133	68,000	68,000	238,765
531500 · Maintenance Contract 800/Radio	0	2,500	2,500	2,500
531700 · Radio License 800/Radio Sub	16,649	16,000	17,000	17,000
531900 · Communication Repair & Maint	1,054	5,000	5,000	5,000
532100 · Dispatch Services	0	50,000	0	50,000
<b>Total 530000 · COMMUNICATIONS EXPENSE</b>	<b>128,361</b>	<b>234,700</b>	<b>175,800</b>	<b>412,265</b>
<b>540000 · FIRE PREVENTION</b>				
540300 · Fire Prevention Supplies/FPB	364	6,500	6,500	6,500
540500 · Fire Prevention Equip/FPB Equip	1,106	5,500	5,500	5,500
549900 · Fire Prevention-Other/FPB	0	0	0	0
<b>Total 540000 · FIRE PREVENTION</b>	<b>1,471</b>	<b>12,000</b>	<b>12,000</b>	<b>12,000</b>
<b>550000 · VEHICLES EXPENSE</b>				
<b>550200 · Firefighting Vehicles Expense/Sup</b>				
550201 · Firefighting Fuel Expense/Sup	19,634	24,000	20,000	24,000
550203 · Firefighting Repairs & Maint./Sup	62,078	80,000	58,000	75,000
550205 · Ladder Testing	1,352	1,500	1,500	3,000
550207 · Pump Testing	395	2,000	2,000	2,100
550299 · Firefighting Vehicles-Other/Sup	0	0	0	0
<b>Total 550200 · Firefighting Vehicles Expense/Sup</b>	<b>83,459</b>	<b>107,500</b>	<b>81,500</b>	<b>104,100</b>
<b>550500 · Medical Vehicles Expense</b>				
550501 · Medical Fuel	12,748	19,000	18,000	20,000
550503 · Medical Repairs & Maintenance	28,202	25,000	24,000	28,000
550599 · Medical Vehicles-Other	0	0	0	
<b>Total 550500 · Medical Vehicles Expense</b>	<b>40,950</b>	<b>44,000</b>	<b>42,000</b>	<b>48,000</b>
<b>550700 · Admin Vehicles Expense</b>				
550701 · Admin Fuel	7,185	12,000	16,000	16,000
550703 · Admin Repairs & Maintenance	8,207	10,000	22,600	23,000
550799 · Admin Vehicles Other	0	0	0	
<b>Total 550700 · Admin Vehicles Expense</b>	<b>15,392</b>	<b>22,000</b>	<b>38,600</b>	<b>39,000</b>
<b>550900 · Specialty Vehicles Expense</b>				
550901 · Specialty Fuel	52	250	100	250
550903 · Specialty Repair & Maint.	445	2,000	1,500	1,500
550999 · Specialty Vehicles- Other	0	0	0	0
550900 · Specialty Vehicles Expense - Other	0	0	0	0
<b>Total 550900 · Specialty Vehicles Expense</b>	<b>497</b>	<b>2,250</b>	<b>1,600</b>	<b>1,750</b>
551100 · Bench Stock	3,680	4,000	4,000	4,000
<b>Total 550000 · VEHICLES EXPENSE</b>	<b>144,474</b>	<b>179,750</b>	<b>167,700</b>	<b>196,850</b>

# TRI-LAKES MONUMENT FIRE PROTECTION DISTRICT

## 2022 BUDGET DETAIL

	Audited 2020	Budget 2021	Projected 2021	Budget 2022
<b>560000 · OPERATIONAL EQUIPMENT EXP</b>				
<b>560100 · Firefighting Equipment/Supress</b>				
560164 · Hazmat Equipment Expense	9	5,000	5,000	5,000
560103 · Equipment Repairs & Maintenance	493	11,550	11,550	12,000
560104 · Small Engine Repairs				3,000
560105 · SCBA Equipment	0	11,650	11,650	11,650
560106 · SCBA Repair & Maint	10,515	23,000	23,000	10,000
560107 · PPE Equipment	7,941	24,000	24,000	26,328
560108 · PPE New Hire	7,483	7,000	7,000	12,278
560109 · PPE Repairs & Maint	945	2,500	2,500	2,750
560110 · Wildland PPE	0	3,150	3,150	18,400
560112 · Wildland Deployment Expense	7,763	10,000	10,000	10,000
560113 · Wildland Fire Supplies	4,778	4,250	4,250	2,500
560115 · Wildland Repairs & Maint	148	500	500	0
560117 · Firefighting Supplies	400	1,000	1,000	5,000
560121 · Special Operations Equipment	1,000	0	0	0
560123 · Special Operations Supplies	500	500	500	500
560125 · Drone Technology	0	10,000	10,000	5,500
560199 · Firefighting Equipment Expense	35,329	22,500	22,500	27,864
<b>Total 560100 · Firefighting Equipment/Supress</b>	<b>77,305</b>	<b>136,600</b>	<b>136,600</b>	<b>152,770</b>
<b>560300 · Medical Equipment</b>				
560302 · EMS Equipment	4,402	8,000	8,000	35,545
560303 · EMS Equipment Repairs & Maint	145	4,000	4,000	2,500
560307 · EMS Maintenance Contracts	180	12,000	12,000	20,280
560309 · EMS Supplies Expense	61,200	65,000	65,000	70,000
<b>Total 560300 · Medical Equipment</b>	<b>65,926</b>	<b>89,000</b>	<b>89,000</b>	<b>128,325</b>
<b>560600 · UNIFORMS EXPENSE</b>				
560603 · Uniforms - New Hire/Promotions	3,922	4,000	4,000	7,000
560605 · Uniforms - Paid Staff	28,497	30,600	30,600	42,229
560607 · Uniforms - Damaged / NonRepair	0	300	300	300
560699 · Uniforms Expense-Other	0	1,000	1,000	1,000
<b>Total 560600 · UNIFORMS EXPENSE</b>	<b>32,419</b>	<b>35,900</b>	<b>35,900</b>	<b>50,529</b>
<b>Total 560000 · OPERATIONAL EQUIPMENT EXP</b>	<b>175,650</b>	<b>261,500</b>	<b>261,500</b>	<b>331,624</b>

# TRI-LAKES MONUMENT FIRE PROTECTION DISTRICT

## 2022 BUDGET DETAIL

	Audited 2020	Budget 2021	Projected 2021	Budget 2022
<b>570000 - WAGES</b>				
570100 - Payroll Expenses	2,284	2,826	2,826	2,600
570200 - Banked Vacation/Sick Expense	194,036	50,000	50,000	97,000
570300 - Administration Personnel (FT)	672,372	737,775	737,775	871,617
570400 - Operations Personnel (FT)	3,833,991	3,791,149	3,791,149	4,092,347
570500 - Longevity	49,996	55,516	55,516	60,764
<b>570700 - Overtime</b>				
570703 - Overtime (Shift)	553,570	735,000	735,000	560,000
570704 - Overtime (Admin)	3,112	5,000	5,000	15,000
570705 - Overtime (Other)	33,133	100,000	100,000	100,000
570707 - Overtime (Training/EMS)	45,332	46,640	46,640	211,700
570708 - Overtime (Ed Leave)	8,940	20,000	20,000	50,000
570709 - Overtime( Wildland Backfill)	1,072	50,000	50,000	50,000
<b>Total 570700 - Overtime</b>	645,159	956,640	956,640	986,700
571700 - Wildland Deployment Pay	59,363	50,000	50,000	50,000
573100 - FICA Tax (PT only)	0	0	0	0
573200 - Medicare Tax	75,524	80,100	80,100	86,900
573300 - Unemployment Expense	15,418	21,942	21,942	23,803
<b>Total 570000 - WAGES</b>	5,548,142	5,745,948	5,745,948	6,210,967
<b>580000 - BENEFITS</b>				
580200 - Health Insurance Expense	723,383	825,000	825,000	920,000
580300 - Dental Insurance Expense	10,448	18,500	18,500	24,900
580400 - Vision Insurance Expense	0	0	0	0
580500 - FPPA Death&Disability Insurance	121,443	164,600	164,600	180,400
580600 - Supplemental Insurance	0	0	0	0
580700 - Insurance - Accident & Health	4,005	4,500	4,500	4,189
580800 - Peer Support	1,920	5,800	5,800	16,500
581100 - Pension Expense	357,214	459,700	459,700	532,350
582200 - Heart/Cardiac Benefit	0	0	0	0
583100 - Employee Assistance Program	2,850	2,850	2,850	0
584300 - Flex Spending & Health Savings	2,500	2,500	2,500	2,500
<b>Total 580000 - BENEFITS</b>	1,223,762	1,483,450	1,483,450	1,680,839

# TRI-LAKES MONUMENT FIRE PROTECTION DISTRICT

## 2022 BUDGET DETAIL

	Audited 2020	Budget 2021	Projected 2021	Budget 2022
<b>610000 - TRAINING &amp; EDUCATION EXPENSE</b>				
610100 - Firefighting Training	16,292	54,600	54,600	67,050
610200 - Medical Training	8,864	4,375	4,375	8,050
610300 - Admin/Other Training	14,189	7,750	7,750	63,500
610305 - Academy Training	22,110	30,000	30,000	35,800
610400 - Director's Training	0	250	250	1,000
610500 - Health and Wellness	11,031	20,000	13,300	14,000
610600 - EMS Community Outreach	1,569	2,000	2,000	12,950
610700 - Community Risk Training	612	3,000	2,500	3,000
610800 - Travel/Lodging	117	0	0	11,800
<b>Total 610000 - TRAINING &amp; EDUCATION EXPENSE</b>	<b>74,784</b>	<b>121,975</b>	<b>114,775</b>	<b>217,150</b>
<b>620000 - UTILITIES EXPENSE</b>				
620100 - Electricity Expense	25,147	23,100	23,750	26,000
620200 - Heating/Gas Expense	10,421	17,000	18,000	20,000
620300 - Water & Sewer Expense	7,053	6,000	6,500	7,000
620700 - Trash Collection	2,892	3,200	3,000	3,500
<b>Total 620000 - UTILITIES EXPENSE</b>	<b>45,512</b>	<b>49,300</b>	<b>51,250</b>	<b>56,500</b>
<b>630000 - FINANCE - DEBT SERVICE</b>				
630600 - Lease Princ 2018 Engine	75,804	71,264	0	0
630700 - Lease Princ 2019 Engine	77,000	77,767	0	0
630800 - Lease Princ Admin HQ	0	68,040	68,040	70,500
634100 - Interest Expense	7,420	74,131	74,131	74,131
<b>Total 630000 - FINANCE - DEBT SERVICE</b>	<b>160,224</b>	<b>291,202</b>	<b>142,171</b>	<b>144,631</b>
<b>TOTAL OPERATING EXPENSES</b>	<b>8,214,840</b>	<b>9,110,920</b>	<b>8,863,939</b>	<b>10,104,128</b>



# TRI-LAKES MONUMENT FIRE PROTECTION DISTRICT

## 2022 BUDGET DETAIL

	Audited 2020	Budget 2021	Projected 2021	Budget 2022
<b>CAPITAL EXPENSES</b>				
<b>900000 - CAPITAL IMPROVEMENT FUND</b>				
900100 - Buildings Capital Outlay	2,127	1,918,000	1,918,000	1,145,000
<b>900300 - Vehicle Capital Outlay</b>				
900303 - Fire Vehicle Capital Outlay	0	165,000	0	378,100
900305 - Medical Vehicle Capital Outlay	0	225,000	232,000	0
900307 - Admin Vehicle Capital Outlay	51,273	0	0	120,000
900309 - Spec Vehicle Capital Outlay	8,509	0	0	40,000
900310 - Lease Princ 2018 Engine			71,264	71,300
900311 - Lease Princ 2019 Engine			77,767	77,767
<b>Total 900300 - Vehicle Capital Outlay</b>	<b>59,782</b>	<b>390,000</b>	<b>381,031</b>	<b>687,167</b>
<b>900600 - Equipment Capital Outlay</b>				
900602 - Communications Capital Outlay	15,663	70,000	35,000	70,000
900605 - Medical Equipmnt Capital Outlay	10,529	0	22,391	23,000
900609 - Supression Equip Capital Outlay	17,940	335,000	335,000	158,344
<b>Total 900600 - Equipment Capital Outlay</b>	<b>44,131</b>	<b>405,000</b>	<b>392,391</b>	<b>251,344</b>
900700 * Future Fire Sta Capital Outlay	0	0	0	0
<b>Total 900000 - CAPITAL IMPROVEMENT FUND</b>	<b>106,040</b>	<b>2,713,000</b>	<b>2,691,422</b>	<b>2,083,511</b>
<b>TOTAL CAPITAL EXPENSES</b>	<b>106,040</b>	<b>2,713,000</b>	<b>2,691,422</b>	<b>2,083,511</b>
<b>TOTAL EXPENSES</b>				
	8,320,880	11,823,920	11,555,361	12,187,639
<b>OTHER EXPENSES</b>				
Capital Reserve Expense				200,000
Fleet Capital				425,000
<b>TOTAL OTHER EXPENSES</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>625,000</b>
<b>EXPENSES DIFFERENCE</b>	<b>3,208,963</b>	<b>(384,523)</b>	<b>(1,716)</b>	<b>148,552</b>

# TRI-LAKES MONUMENT

## FIRE PROTECTION DISTRICT

### 2022 ACCOUNT DETAIL

	Actual 2020	Budget 2021	Projected 2021	Budget 2022
<b>GENERAL FUND BALANCE</b>				
<b>Beginning Balance</b>	2,302,208	5,609,526	5,609,526	5,149,600
Revenues	11,447,158	11,314,397	11,353,645	12,961,191
Expenses	(8,214,840)	(9,110,920)	(8,863,939)	(10,104,128)
Transfer In	75,000	200,000	200,000	200,000
Transfer Out	0	(2,686,500)	(3,149,632)	(600,000)
<b>Ending Balance</b>	<b>5,609,526</b>	<b>5,326,503</b>	<b>5,149,600</b>	<b>7,606,663</b>

<b>CAPITAL RESERVES FUND BALANCE (COMMITTED)</b>				
<b>Beginning Balance</b>	1,595,411	1,825,598	1,825,598	2,100,907
Revenues	0	0	0	0
Expenses	(1,060,000)	(2,023,191)	(2,310,391)	(1,291,016)
Transfer In	1,290,187	2,298,500	2,585,700	200,000
Transfer Out	0	0	0	0
<b>Ending Balance</b>	<b>1,825,598</b>	<b>2,100,907</b>	<b>2,100,907</b>	<b>1,009,891</b>

<b>FLEET CAPITAL FUND BALANCE (COMMITTED)</b>				
<b>Beginning Balance</b>	899,153	1,129,754	1,129,754	1,298,687
Revenue	85,182	0	0	0
Expenses	(304,095)	(149,067)	(381,031)	(687,167)
Transfer In	449,514	318,000	549,964	400,000
Transfer Out	0	0	0	0
<b>Ending Balance</b>	<b>1,129,754</b>	<b>1,298,687</b>	<b>1,298,687</b>	<b>1,011,520</b>

<b>EMERGENCY RESERVE FUND BALANCE-TABOR (RESTRICTED)</b>				
<b>Beginning Balance</b>	294,244	295,032	295,032	309,000
Interest	788	0	0	0
Expenses	0	0	0	0
Transfer In	0	70,000	13,968	0
Transfer Out	0	0	0	0
<b>Ending Balance</b>	<b>295,032</b>	<b>365,032</b>	<b>309,000</b>	<b>309,000</b>

<b>IMPACT FEE FUND BALANCE (RESTRICTED)</b>				
<b>Beginning Balance</b>	966,596	1,046,158	1,046,158	1,446,158
Revenues	154,562	125,000	200,000	150,000
Expenses	0	0	0	0
Transfer In	0	0	0	0
Transfer Out	(75,000)	(200,000)	(200,000)	(200,000)
<b>Ending Balance</b>	<b>1,046,158</b>	<b>971,158</b>	<b>1,446,158</b>	<b>1,396,158</b>

<b>FUTURE FIRE STATION FUND BALANCE (COMMITTED)</b>				
<b>Beginning Balance</b>	0	0	0	0
Interest	0	0	0	0
Expenses	0	0	0	0
Transfer In	0	0	0	0
Transfer Out	0	0	0	0
<b>Ending Balance</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>