

**MONUMENT FIRE DISTRICT**  
16055 Old Forest Point, Suite #102  
Monument, CO 80132  
(719) 484-0911  
www.monumentfire.org  
*Proudly serving the Tri-Lakes Region*

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Michael Smaldino, President  
Dr. John Hildebrandt, Vice President      Jason Buckingham, Secretary  
Thomas Kelly, Treasurer                      Randall Estes, Director  
Mark Gunderman, Director                  Duane Garrett, Director

**NOTICE**

**WORKSHOP MEETING AGENDA**

**Strategic Plan**

Meeting Date/Time: March 15, 2025, 0900

LOCATION: Fire Station 1, 18650 Hwy 105, Monument

- i. Pledge of Allegiance**
  
  
  
  
  
  
  
  
  
  
- ii. Call to Order**  
**Discussion of the Strategic Plan for the District**
  
  
  
  
  
  
  
  
  
  
- xiii. Adjournment**

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Americans with Disability Act

Reasonable accommodations for persons with a disability will be made upon request. Please notify administration at 719-484-0911, 48 hours prior to the meeting date.